

MINUTES
MEETING OF THE BOARD OF DIRECTORS
OPERATIONS & SAFETY COMMITTEE
METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY

January 31, 2018

The Board of Directors Operations & Safety Committee met on January 31, 2018 at 10:03 a.m. in the Board Room on the 6th Floor of the MARTA Headquarters Building, 2424 Piedmont Road, Atlanta, Georgia.

Board Members Present

Roberta Abdul-Salaam
Robert F. Dallas
Frederick L. Daniels, Jr.
Jim Durrett
Roderick E. Edmond, Chair
William "Bill" Floyd
Jerry Griffin
Freda B. Hardage
Alicia M. Ivey
John "Al" Pond
W. Thomas Worthy

MARTA officials in attendance were: Interim General Manager/CEO Elizabeth O'Neill; Deputy General Manager Robert A. Troup; C-Suite Team Members Chief Counsel Corporate Law Jonathan Hunt (Acting), Chief Financial Officer Gordon Hutchinson, Chief Operating Officer Richard A. Krisak and Chief Counsel Litigation Paula Nash (Acting); AGMs Elayne Berry, LaShanda Dawkins, Joseph Dorsey (Acting), Torrey Kirby (Acting), Ryland McClendon, David Springstead and Emil Tzanov; Chief Information Security Officer Dean Mallis; Executive Director Shelton Goode; Senior Directors Amanda Rhein and George Wright; Directors Rhonda Allen, Lisa DeGrace, Tim Elsberry, Sherry Johnson, Connie Krisak, Douglas Miller. Pat Minnucci, Remy Saintil and Thomas Young; Managers John Cochran and Phyllis Walker. Senior Executive Administrator Tonya Gantt (Contract); Department Administrator Tracy Kincaid; Senior Executive Administrator Keri Lee; Sr. Executive Administrator Brenda Williams. Others in attendance LaTonya Pope, Eric Scott (Intern) and Columbus Ussery.

Also in attendance were Pam Alexander of LTK Engineering; Jim Schmidt of HNTB.

Consent Agenda

1. Approval of the November 30, 2017 Operations & Safety Committee Meeting Minutes
2. Resolution Authorizing Award of a Contract for Procurement of Ultrasonic Testing Services for Running Rail, IFB B38714
3. Resolution Authorizing Award of a Contract for the Procurement of Authority-Wide Landscaping Services, IFB B39671

On motion by Mr. Durrett seconded by Mrs. Hardage, the Consent Agenda was unanimously approved by a vote of 8 to 0, with 8 members present.

Individual Agenda

Resolution Authorizing the Solicitation of Proposals for Life Extension of CQ312 Rail Cars, RFP P40907

Mr. Miller presented this resolution authorizing solicitation of proposals for Life Extension of CQ312 Rail Cars by means other than competitive bidding in accordance with Section 14(m) of the MARTA Act, through the use of Request for Proposals.

MARTA currently has 316 rail cars, including 98 CQ312 rail cars that are approaching mid-life and are due for refurbishment. These cars present significant maintenance challenges and are the worst performing cars of the fleet to the extent that they will likely be the first cars to be replaced once the new rail cars are service proven.

The scope of work includes procurement of the services of a qualified car builder to extend the life of up to 98 CQ312 rail cars for a period of seven years in revenue operation after MARTA acceptance. The work scope shall be for a base order of 56 rail cars and an option for the remaining 42 rail cars, for a total of 98 CQ312 rail cars. Subsystem overhauls and cosmetic enhancements will also be priced as options for cost evaluation and containment.

Mr. Daniels commented on the continual problems with the doors on the CQ312.

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Mr. Miller said when a six-pack pulls into the station, there are a total of 36 doors that need to open and close. It becomes complicated.

Mr. Daniels asked if a cost estimate will be provided.

Mr. Miller said when the RFPs come in, the best offer will be presented to the Board.

Ms. Abdul-Salaam asked what would it take to move this from optional work.

Mr. Krisak responded the doors are not an option, it's just how much will it cost.

Ms. Abdul-Salaam asked what is the shelf life for doors.

Mr. Miller said the requirement is 7-10 years and a periodic overhaul is 15-20 years.

Mrs. O'Neill informed the Board of a full briefing on this matter at next week's Work Session.

On motion by Ms. Abdul-Salaam seconded by Mr. Daniels, the resolution was unanimously approved by a vote of 10 to 0, with 10 members present.

Resolution Authorizing Award of a Contract for the Procurement of Air-Cooled Chillers and Self-Contained Units, IFB B39247

Mr. Saintil presented this resolution authorizing the Interim General Manager/CEO or her delegate to enter into a contract for the Procurement of Air-Cooled Chillers and Self-Contained Units, IFB B39247 with Mallory and Evans Service.

The purpose of this contract is to obtain a qualified firm that can provide the required Air-Cooled Chillers and Self-Contained Units. MARTA is seeking to obtain high efficiency replacement air-conditioning systems specifically designed to be utilized in conjunction with office environments with stringent requirements for temperature and humidity control. MARTA's existing systems at Five Points Station, Avondale RSCC and the Annex have exceeded their life expectancy and no longer meet the environmental guidelines established by the EPA. The scope of this Contract includes the furnishing of the Air-Cooled Chillers and Self-

Contained Units, Equipment Manuals for Installation, Maintenance/Warranty Manuals and Inventory Flat Files.

On motion by Mr. Durrett seconded by Ms. Abdul-Salaam, the resolution was unanimously approved by a vote of 11 to 0, with 11 members present.

Resolution Authorizing the Solicitation of Proposals for Indefinite Quantity Construction Services and Contracts for the Office of Facilities, RFP P40916 and P40987

Mr. Saintil presented this resolution authorizing the General Manager/CEO or her delegate to solicit two proposals for 1) Procurement of Indefinite Quantity Construction Contract (IQCC) Services and 2) Indefinite Quantity Contract (IQC) Services.

The purpose of the solicitation is to establish a contract for Indefinite Quantity Construction Contract Services (IQCC) and Indefinite Quantity Contract Services (IQC).

IQC will be used for the following:

- Smaller, medium priority projects: projects that are not the highest priority and are under the \$200K threshold
- Projects that do not require 100% design: projects can be described with partial drawings, which results in additional savings to the facility owner
- Replacement-in-kind projects: Due to the limited design requirement, an IQC can allow the Office of Facilities to work quickly and begin construction in an estimated two to four weeks.

Mr. Daniels asked for clarification of the name given to the resolution – the concept of custom catalog.

Mr. Saintil gave an example using the State of Georgia. They have a price catalog which establishes the bottom line price for a product. Bidders would base their costs on MARTA's custom catalog. MARTA will select whoever have the lowest markup. MARTA's JOC program is similar, but what makes this one different is there are multiple suppliers and there is a cap.

Mr. Daniels asked how many existing companies are in this program currently

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Mr. Saintil said the JOC program only have one supplier, whereas this program could have multiple suppliers. This gives the Authority more flexibility and produces more competition.

Mr. Pond stated five years can be a long time. He asked if escalation is built into the cost.

Mr. Saintil said there is base and there are options years. There is no escalation within the contract, but the Authority have the ability to terminate within the option years to see if prices are more in line and adjustments can then be made at that time.

Ms. Abdul asked if the State of Georgia have a construction catalog.

Mr. Saintil said yes, they have a catalog very similar to what MARTA will be doing.

She asked if MARTA could use the State's catalog.

Mr. Saintil said no, the MARTA Act prevents the Authority from using the State's catalog.

On motion by Mr. Durrett seconded by Mr. Pond, the resolution was unanimously approved by a vote of 11 to 0, with 11 members present.

Briefing - Quarterly Update on 10-Year Capital Improvement Program (CIP)

Mr. Springstead provided a briefing on the quarterly update on the 10-year Capital Improvement Program (CIP).

The Capital Program is solid. MARTA's assets are in a State of Good Repair. The Authority is spending funds where it counts, with a lengthy and arduous process for a project to get from concept to funding.

Good news ...

- We are a safe system
- We have spent our money where it counts
- We continuously monitor and inspect our assets
- We have projects and programs in planning and implementation to address the high risk area
- We safely deliver these projects and programs

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Staff is pursuing opportunities to reduce risk, minimize backlog and improve overall delivery speed... inclusive of soft cost reductions where practical without compromising safety.

Performance Initiatives

Complete integration of Oracle Upgrades

- integrate project management software with Oracle financials
- activate Oracle modules that address project accounting
- migrate closer to “earned value” management

Further develop Capital Program Key Performance Indicators (KPIs)

- identify leading and lagging indicators
- quarterly reports to Executive management and the MARTA Board

Initiate Capital Program “Agility” Initiative (more flexible and resilient)

- identify opportunities to accelerate time to bid and time to award
- access skill gaps and bandwidth issues – across the agency
- utilize more diverse contract vehicles beyond traditional invitation for Bid (IFB) and Request for Proposal (RFP)

Resolution Authorizing Modifications to the FY 2018 Capital Improvement Program (CIP)

Mr. Springstead presented this resolution recommending modifications to the FY 2018 Capital Improvement Program (CIP) to include the addition of seventeen (17) new projects to the approved FY 2018 CIP to allow staff to begin planning and implementation of these projects.

On motion by Mr. Durrett seconded by Mr. Pond, the resolution was unanimously approved by a vote of 11 to 0, with 11 members present.

Other Matters

Chairman Edmond introduced Ms. Ivey as Committee Vice Chair and thanked her for agreeing to serve.

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Adjournment

The meeting of the Business Management Committee adjourned at 11:14 a.m.